

## TRANSPORT & ENVIRONMENT BOARD

8<sup>th</sup> January 2021

### FOR INFORMATION – MCA / LEP Performance Report

#### Purpose of Report

This paper and accompanying programme summaries and performance dashboards provide Board members with current performance information on transport programmes delivered by the MCA Executive on behalf of the LEP and MCA

#### Thematic Priority

Secure investment in infrastructure where it will do most to support growth

#### Freedom of Information

This paper may be released under a Freedom of Information request. In this section, it must be clear if the paper has any exemption under [Part II of the Freedom of Information Act 2000](#)

#### Recommendations

That Board members:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk; and
2. Review the format and detail of information to inform future iterations of the dashboard.

## 1. Introduction

1.1 Programme summaries and performance dashboards for the transport programmes of the LEP and MCA are attached for members to review -

- Transforming Cities Fund (Tranche 1) - **Appendix 1(a) and (b)**
- Transforming Cities Fund (Tranche 2) – **Appendix 2(a) and (b)**
- Emergency Active Travel Fund (Phase 1) – **Appendix 3(a) and (b)**
- Access Fund for Sustainable Travel 2017-2020 – **Appendix 4(a) and (b)**
- Access Fund for Sustainable Travel 2020/21 – **Appendix 5(a) and (b)**
- Local Growth Fund - **Appendix 6(a) and (b)**
- SCR Borrowing – **Appendix 7(a) and (b)**
- Transport Activity – **Appendix 8(a) and (b)**

## 2. Proposal and justification

2.1 The following is a summary of performance by programme -

### **2.1.1 Transforming Cities Fund (Tranche 1)**

In 2018 the Department for Transport ('DfT') awarded £4.2m for a capital programme focused on active travel initiatives to strengthen connectivity of key digital and manufacturing assets along the innovation district.

#### **Outputs and Outcomes**

The agreed programme targets are –

- Number of active travel projects – 14, to be complete by 31<sup>st</sup> December 2020
- Number of walking journeys – 3421, to be complete by 31<sup>st</sup> March 2022
- Number of cycling journeys – 2023, to be complete by 31<sup>st</sup> March 2022

#### **Performance Summary**

11 projects are now complete, and the programme was extended to December 2020 to enable completion of the remaining 3 projects however a further change request has been submitted to extend to March 2021. Claims of £1.66m have been received against a forecast spend of £3.59m by Q2.

#### **Management Action**

Change control is underway to review a request to extend completion to March 2021 for 3 projects. 1 claim remains outstanding from Q1 which will be escalated again with the scheme promoter, evidence checks on another claim is ongoing.

### **2.1.2 Transforming Cities Fund (Tranche 2)**

In March 2020 the DfT awarded £164m for capital works focused on active travel and public transport initiatives.

#### **Outputs and Outcomes**

The deliverables will include bus infrastructure and active travel works; further detail will be highlighted as business cases progress through the SCR Assurance Framework.

#### **Performance Summary**

There is significant concern regarding deliverability of the programme not least due to the impact of the pandemic, alongside resourcing issues. Q2 forecasts indicate an under spend of £13.5m this year. Also during this quarter; 1 package was withdrawn, 2 packages merged and 1 declined development costs. Therefore, of the remaining 25 contracts; 15 have been signed and 10 are due to be signed in Q3. 1 Outline Business Case ('OBC') was submitted during Q2.

#### **Management Action**

The initial programme review commenced in Q2 with the MCA approved recommendations now being implemented. A second review will commence during Q4 which will inform a remedial plan for the programme, requiring formal approval. Change control is underway to address revised OBC submission dates, with 13 OBC's now due to be submitted in Q3.

### **2.1.3 Emergency Active Travel Fund (Phase 1)**

In June 2020 the DfT awarded £1.4m for revenue and capital activity focused on temporary active travel provisions across South Yorkshire as a response to the pandemic.

#### **Outputs and Outcomes**

The activity includes road closures, reduced speed limits, segregated cycle lanes, widening pathways and temporary cycle parking along 24.79km of routes.

### Performance Summary

Programme works completed in Q2 and spend in full is forecast, however 1 of the 4 contracts is yet to be signed. Works were adjusted during delivery to reflect the emergency nature of the funding.

### Management Action

Change control is underway to reconcile final performance data and enable release of revised contracts. Following this, all claims will be processed for payment.

#### 2.1.4 Access Fund for Sustainable Travel; 2017-2020 and 2020/21

In 2017 the DfT allocated £7.4m revenue funding that aims to support access to employment, education and training, and increasing provision of walking/cycling services. In 2020 a further £2.4m was secured to continue activity for 1 year.

### Outputs and Outcomes

The programme has a multitude of outcomes categorised across 10 work packages. A selection has been summarised to reflect performance to date -

Outcome	Baseline	Actual
Individuals receiving cycle training	5,975	17,658
Cycle loans (regular or electric)	2,080	2,621
Schools engaged in Active Travel sessions	426	395
Cycles checked/serviced	8,679	6,175
Wheels to Work scooter loans	450	523
Passengers on Job Connector bus services (per week)	36,300	9,890
Number of vehicles receiving ECO Stars rating	500	1,958
Disabled individuals receiving independent travel training	240	392
Number of individuals engaged at cycle safety event	9,850	15,501
Walking Boosts participants	2,274	3,067

### Performance Summary

- 2017-2020 programme - Claims totalling £7.19m have been paid, with a further £228k overdue against accruals. An underspend of £509 is being rolled into the 2020/21 programme. Performance has been strong with a proportion of the 2019/20 targets to be confirmed during 2020/21, though no issues are anticipated.
- 2020/21 programme - 5 contracts were released in Q1 and remain outstanding as at Q2. Delivery in Q2 was severely curtailed due to the pandemic.

### Management Action

Scheme promoters have been asked to submit outstanding documentation to enable the payment of claims, and updated performance data, by the end of December 2020. As at Q2, this information is yet to be received and a reminder regarding the deadline has been issued. A review of the 2020/21 programme is underway and change control will be followed if required.

#### 2.1.5 Local Growth Fund ('LGF')

From a LGF programme of £360m, £40.1m is ring fenced for a retained major's scheme. £31.6m is also committed for 7 projects focused on enabling transport infrastructure.

### Outputs and Outcomes

The project targets for LGF transport schemes are -

- Length of road resurface – 2.39km, to be complete by March 2022
- New cycles ways – 44km, delivered March 2018
- Commercial floorspace created – 940,000sqm, to be complete by March 2022

### **Performance Summary**

Of the 7 projects; 4 are complete, 2 are in delivery and 1 is pending contract. At the end of Q2 funding is 84% claimed with the remaining 3 projects forecasting spend of £3.7m this financial year.

### **Management Action**

The project approved during Q2 commenced change control in advance of contract to slip £1.05m into 2021/22. No issues have been raised on the 2 projects in delivery nevertheless, quarterly monitoring continues.

#### **2.1.6 SCR Borrowing and Transport Activity**

Borrowing of £19.79m, capital resources of £6.91m and DfT funding of £2.5m was secured for investment in transport infrastructure and improving local air quality.

### **Outputs and Outcomes**

Collectively, 5 projects were approved to deliver -

- Fully operational interchange and car park – 1, complete March 2020
- New rail track – 10km, to be complete by March 2021
- New low and ultra-low emission buses – 69, complete March 2020
- Production of Outline Business Case – 1, to be complete by December 2020

### **Performance Summary**

- SCR Borrowing - 1 project is significantly complete, and 1 project is due to complete this year. The 2 projects have £4.6m left to claim in 2020/21.
- Transport Activity - 2 projects are complete. The remaining project is due to complete this year.

### **Management Action**

The trajectory indicates that spend and outputs will be achieved this year on both programmes, nevertheless quarterly monitoring continues to ensure that targets are met.

## **3. Consideration of alternative approaches**

- 3.1** Members can shape how the projects are grouped for presentation within the dashboards, and the information included, to fulfil their remit for performance management.

## **4. Implications**

### **4.1 Financial**

LGF allocations are annual, therefore all contracted projects are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding. DfT allocations are awarded for a set deliverable, therefore all contracted projects are monitored closely in accordance with the SCR's and DfT's governance requirements.

### **4.2 Legal**

Contracts are in place for all projects where the MCA is the accountable body.

### **4.3 Risk Management**

Risks on all projects are recorded, discussed during review meetings and remedial plans agreed and escalated as appropriate.

### **4.4 Equality, Diversity and Social Inclusion**

All projects promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live.

## **5. Communications**

**5.1** All existing projects form part of the organisation's communication plans.

## **6. Appendices/Annexes**

**6.1** Appendix 1 - 8 (a) and (b) as detailed in 1.1.

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Background papers used in the preparation of this report are available for inspection at: N/A  
Other sources and references: N/A